

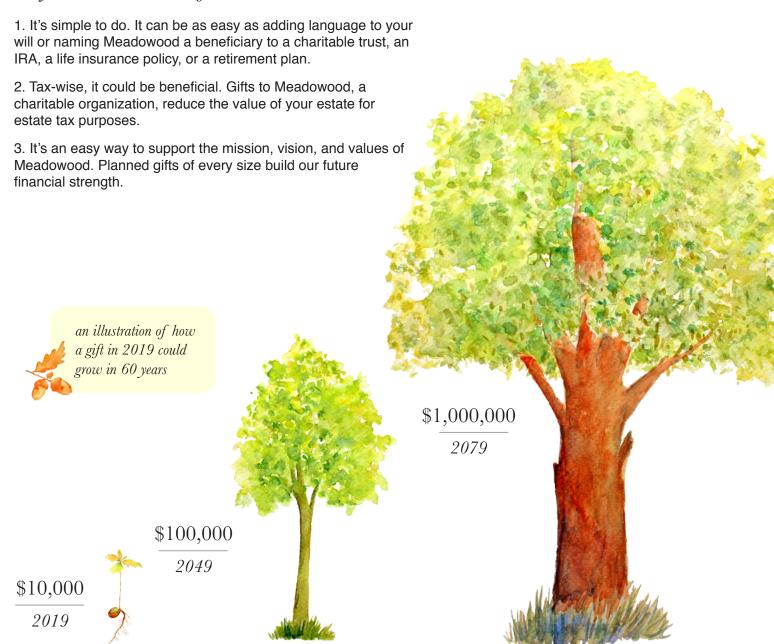
*an illustration of how a planned gift could grow in 60 years

Growing a Legacy

Throughout our history, philanthropy has played an essential role in helping our community grow and thrive. We are appreciative of the many generous cash gifts from residents throughout the years, which have helped to finance many improvements in our community. In 2019, we launched a program to develop estate gifts from residents to serve future needs for Meadowood. When making an estate gift, there is no cash required. When a resident leaves a portion of remaining assets for Meadowood's future needs, it makes a sizeable impact. We have already received commitments in writing from a number of residents, who remain confidential in our records. By notifying us of their charitable intentions, such as naming us in a will or as a beneficiary of a retirement plan, we are able to thank them and invite them to become a member of the Meadowood Legacy Society.

Our goal is to grow this program in 2020. By making a simple gift that requires no cash during your lifetime, you can make a significant difference in supporting the Meadowood mission and sustaining its high-quality senior living spaces and programs for many more years.

Why Make a Planned Gift?



President's Message

Dear Meadowood Family,

When reflecting on 2019, I feel inspired. Inspired by our founders' vision and all our supporters – whether it is through your time, expertise, or philanthropic support. The spirit and energy of our caring residents, compassionate staff, and dedicated Board members is palpable when walking on our campus.

With our mission and vision always guiding us, the Meadowood Board members, residents, and staff work together to plan for a successful future for our community. We have made and continue to make significant commitments to upgrade our campus and build quality programs that provide the highest quality of life for all who experience the Meadowood community. In the year 2019, we had many achievements for Meadowood to celebrate. Some of our more notable accomplishments include the following:

- Opened the first of four Grove buildings in December, with new residents moving in
- Completed the renovations in the terrace courtyards of Bluebird Crossing and Cardinal Crest
- Opened the new Victory Garden and the road crossing to the Victory Garden, "George Brown Memorial Parkway"
- Expanded the wellness program for residents and staff, including holding our first Turkey Trot
- · Started the first two sections of the walking trail
- Enhanced safety measures, including installing the keyless entry system and adding security cameras around campus
- Began important study/design work through the Health Center Redesign Committee
- Honored longtime Board member Drake Williams at our annual Founders' Day celebration
- Cultivated the culture of philanthropy, raising \$438,000 in 2019
- Formalized our planned giving program and several residents notified us of their bequest intentions, allowing us to help build our future financial strength
- Once again held a successful Art Show and Fall Festival, raising money for our Benevolence Fund

The following Annual Report will testify to your incredible generosity and devotion to our community. Thank you for your continued support and commitment to Meadowood. These accomplishments would not be possible without you.

Warm regards,

Paul Nordeman President & CEO









Board of Directors

Philanthropy is deeply rooted in our culture at Meadowood, starting with the founders providing the space for us to develop this community. Giving has played an essential role in making possible our achievements of the past and our plans for the future.

Philanthropy offers numerous possibilities for each of us to choose where we want to direct our giving. These include: the Benevolence Fund, special projects, such as the expansion and renovation of the Health Center and restoration of the Guest House, and capital campaigns – our first ever being the wellness pool and garden campaign. Examples of gifts we have received during the past year include \$1,200 for special holiday music for spiritual programming, \$100,000 for a permanent shade structure in the Stratton Family Wellness Garden, and \$1,000 for a bench near the Center Bridge entrance to the Schultz Community Center. All gifts, large and small, make an impact.

On behalf of the Board of Directors, I extend our gratitude to all the benefactors, including donors and volunteers recognized in this annual report, and to all donors who have given to Meadowood throughout the years. I urge you to continue your absolutely vital participation and invite others to join us in our effort to make Meadowood the best it can be.

The Board is ever mindful of what a privilege it is to serve our community of caring people, supported by such a competent, compassionate, and energetic staff. The Management Team and Board of Directors maintain a consistent vigilance over residents' welfare with a commitment to ensure that Meadowood continues to fulfill the worthy purpose declared in our mission statement.

Bruce J. McKenney, Chair Board of Directors



Seated in picture from left to right: Eugene Dolloff, Patricia Modafferi, H. Drake Williams, Jr., Bruce McKenney, Paul Nordeman Standing in picture from left to right: James Beam, Jeffrey Rieder, Jeremy Brenn, W. Bruce Fretz, Karen Kelly, Philip Albright Missing from photo: William Black, Lawrence Dessen, Lorraine Lee (MRA President), Barbara Ost, Ilene Warner-Maron

Residents Association

All Meadowood residents are members of the Meadowood Residents Association (MRA), which was created to give residents a voice in community governance in partnership with management and the Board of Directors. The Resident Council consists of twelve elected members (five officers, the past president, and six members-at-large), which are the governing body of the MRA. The council meets monthly. It also holds three general meetings, called Stated meetings, each year – in January, May, and September. The MRA Council President serves as a non-voting member of the Meadowood Board and, in that capacity, works cooperatively with the Board itself.

The MRA enriches life in our community by having over 60 budgeted committees for programs and activities, which address the interests and educational needs of residents. Resident volunteers create, organize, and direct all of these activities, which include - but are not limited to - various arts and crafts, gardening, sports, trip opportunities, publications, chorus, entertainment programs, and study groups.

The MRA receives voluntary contributions from residents to fund these activities through its annual Spring Appeal, which also raises money for service awards for our graduating high school seniors. A second MRA appeal takes place in November. Funds collected are used to recognize the outstanding service Meadowood employees give to our residents throughout the year. These gifts are distributed at the employee holiday party in December.

Funds are also raised through the community-wide Fall Festival, which supports the Meadowood Benevolence Fund. Other activities that raise money for the Benevolence Fund and/or special projects approved by the Resident Council include the Gosling's Nest Gift Shop, Hidden Treasures Thrift Store, Beading, Crafts, Ceramics, and the Woodshop. In addition to volunteering on committees, residents show their neighborly values by volunteering in the Health Center to assist residents and patients. Their skills and time are greatly appreciated.

The MRA is an active partner in creating and evolving the lifestyle of our community. Residents of all ages use their talents and knowledge to make living at Meadowood a rich and fulfilling experience.

Lorraine Lee MRA President



Seated in picture from left to right: Helene Boclair, Lorraine Lee

Standing in picture from left to right: Nick Wanck, John Kratz, Don Falcone, Diane McGovern, Janet Kovacs, Sue Venart, Erik Nelson, Sue Lake, Dean Eayre, Barbara Nace

Missing from photo: Hugh Trumbull





Stewardship

Thank you for entrusting Meadowood with your charitable gifts and enabling us to continue to enhance our mission to provide the highest quality of life for all who experience the Meadowood Community. We are able to grow our mission, thanks to your support and Meadowood's responsible planning and management of resources. Meadowood is proud to be a good steward of the contributions we receive, and we are truly grateful for your kindness.

Over the past five years, donors have generously contributed gifts and bequests of \$2.9 million to Meadowood, with \$438,000 of that total received in 2019. The benefits of these donations can be seen throughout our community in many caring ways.

Benevolence Fund – Donations have been designated to the Benevolence Fund throughout our history, which has allowed us to provide grants to 23 residents over the years who were no longer able to pay the full cost of their care. Grants of \$102,777 were awarded in 2019. The Benevolence Fund gives residents peace of mind in case they experience unexpected financial challenges or outlive their resources.

Restricted Gifts – Your restricted gifts enhanced many programs and areas on campus, demonstrating your commitment in helping to make Meadowood such an inspiring community. Several gifts of time and money continue to be used to improve the Nature Preserve, including working towards our goal of planting 500 trees in 5 years. Other restricted contributions went towards a walking path, providing residents and employees with a safer alternative than walking on perimeter road. All who utilize this path will experience several dimensions of wellness, providing the benefits of physical exercise while enjoying the beauty of nature.

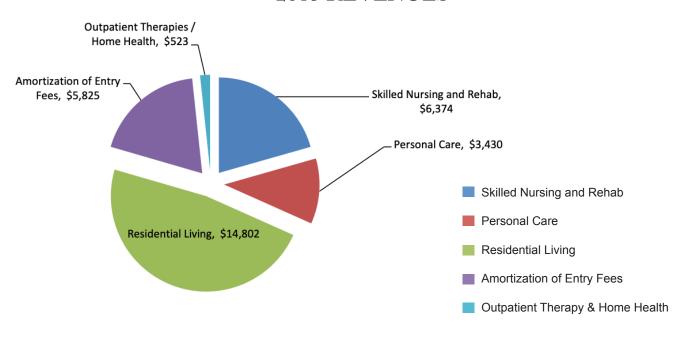
Another sizeable gift was restricted for a permanent outdoor shade structure in the Stratton Family Wellness Garden. This will help enhance programming in the picturesque garden, as we will be able to hold events in the rain and bright sun. The shade structure will help residents and staff utilize this beautiful space more often. One contribution was designated for a bench outside of the Center Bridge entrance to Schultz Community Center. Yet other thoughtful donations went towards spiritual wellness: resources for the Chaplain's Program and building the Meadowood ministry, including special music for holidays. We are thankful for our donors' many interests that inspire programs and enhancements throughout our community.

Area of Greatest Need – Some donations were unrestricted, allowing us to expand current programs, initiate new ones when needed, and assist in our progress to achieve our stated vision. All of these donations contribute to our mission and enriching our residents' lives.

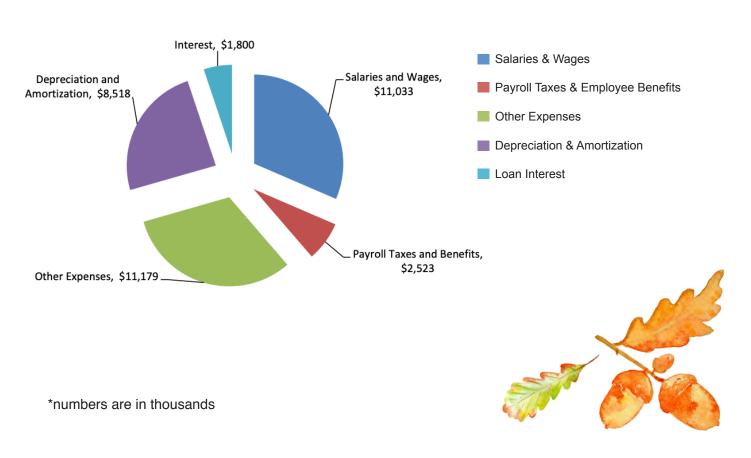


FINANCIAL STRENGTH & HIGHLIGHTS

2019 REVENUES



2019 EXPENSES







THE MISSION OF MEADOWOOD

Provide the highest quality of life for all who experience the Meadowood Community.

Core Values

In response to its mission, Meadowood pursues the following values:

- Service excellence and the highest quality healthcare in a secure and comfortable environment
- · Maximum personal independence and wellness through a wide variety of choices
- Financial strength to ensure long-term success as a self-sustaining, stand-alone senior living community
- · Board, staff, and residents working in harmony
- · High moral and ethical standards

-Adopted by the Board of Directors on January 27, 2014





PRESIDENT'S CIRCLE

Meadowood recognizes and appreciates the philanthropic spirit of members of the President's Circle who have made gifts in the amount of \$1,000 or more in 2019.

Philip & Barbara Albright Paul & Grayce Anderson

Anonymous (6)

Baker Tilly Virchow Krause, LLP

Walt & Judy Barnes

Daniel Bell*

Benchmark Construction

Benevity Community Impact Fund Berks Ridge Company Enterprises

Hubie Bishop

William & Karen Black

Helene B. Boclair

John & Joan Bown

Jean Brown

Joan Brucker

Citizens Bank

Contract Pharmacy Services

Copernicus Society of America

Gene & Fran Coughlin

William Davison

James & Antoinette Deever

James Deysher Eugene Dolloff

Dean Eavre

John & Patricia Emery

Eventus Strategic Partners

Don & Sheila Falcone

Paul Felton

Martha Fickett

Ann Frankhouse

Sarah Frederick

Thomas & Cecilia Friend

Al & Barbara Gabriele

Dominic (Tom) & Gloria Genuardi

Janice Greenberg

Robert & Dianne Greer

Charles Hagelin

Sidnie Harris

The Haverford Trust Company

Donald & Lois Howland

June Huebner

I.T. Landes & Sons

Johnson, Kendall & Johnson

Judy Jones

Heike Kilgore

Hugh & Mary Maher

Robert McCammon

McCloskey & Faber, PC

Doreen McGettigan

Dorothy McHale

Bruce & Jeanne McKenney

Lew* & Arlene McLean

Gene & Pat Miesse

Meadowood Residents Association

Gretchen Murray

Charles Neiderhiser*

Erik & Helen Nelson

Jeffrey & Barbara Ost

Pavone Marketing Group/Varsity Branding

Doris Peck

Pennsylvania Horticultural Society

Piper Sandler

Rita Precopio

RLPS Architects

The Schiel Family Foundation

Thomas Seaman

Robert & Theresa Sherman

Melanie Trilling

Hugh & Ann Trumbull

Unidine

Nick & Maryland Wanck

Shirley Watson

Robert & Katherine Weibel

H. Drake Williams. Jr.

Woodrow & Associates

*Deceased





2019 Donors

Meadowood gratefully acknowledges the following donors who made gifts between January 1, 2019 and December 31, 2019. Thank you for your generosity and support.

Gifts of \$10,000 or more

Paul & Grayce Anderson
Walt & Judy Barnes
John & Joan Bown
Copernicus Society of America
Meadowood Residents Association
Doris Peck
The Schiel Family Foundation
Shirley Watson

Gifts of \$5,000 - \$9,999

Philip & Barbara Albright John & Patricia Emery Dominic (Tom) & Gloria Genuardi Lew* & Arlene McLean Melanie Trilling Unidine

Gifts of \$1,000 - \$4,999

Anonymous (6) Baker Tilly Virchow Krause, LLP Daniel Bell* Benchmark Construction Benevity Community Impact Fund Berks Ridge Company Enterprises **Hubie Bishop** William & Karen Black Helene B. Boclair Jean Brown Joan Brucker Citizens Bank Contract Pharmacy Services Gene & Fran Coughlin William Davison James & Antoinette Deever James Deysher **Eugene Dolloff** Dean Eayre **Eventus Strategic Partners** Don & Sheila Falcone Paul Felton Martha Fickett Ann Frankhouse Sarah Frederick Thomas & Cecilia Friend

Al & Barbara Gabriele Janice Greenberg Robert & Dianne Greer Charles Hagelin Sidnie Harris The Haverford Trust Company Donald & Lois Howland June Huebner I.T. Landes & Sons Johnson, Kendall & Johnson Judy Jones Heike Kilgore Hugh & Mary Maher Robert McCammon McCloskey & Faber, PC Doreen McGettigan Dorothy McHale Bruce & Jeanne McKenney Gene & Pat Miesse Gretchen Murray Charles Neiderhiser* Erik & Helen Nelson Jeffrey & Barbara Ost Pavone Marketing Group/Varsity Pennsylvania Horticultural Society Piper Sandler Rita Precopio **RLPS Architects** Thomas Seaman Robert & Theresa Sherman Hugh & Ann Trumbull Nick & Maryland Wanck Robert & Katherine Weibel H. Drake Williams. Jr. Woodrow & Associates

Gifts of \$500 - \$999

Abramson Senior Care
Ambler Savings Bank
Anonymous (4)
Bank of America Matching Gifts
Jeremy & Beth Brenn
Communications Services & Support
Converse Winkler Architecture
Larry Dessen
Judith Dittrich
Kenneth & Joyce Given
Louis & Margaret Hinman
Home Helpers

Claudette Kuczmanski Patricia Modafferi Katherine Nilsen Paul & Susan Nordeman Jeffrey & Dawn Rieder Neil & Sue Venart

Gifts of \$250 - \$499

Acme Uniforms Anonymous (8) Gretchen Aster James & Kimberlee Beam Blue Bell Hearing Aid Center PA State Representative Matthew Bradford Diane Butt Anthony Casinelli Michael Doyle Virginia Fessler Krista Forbes Bruce & Connie Fretz Gordon Gerber Mark & Jane Greenberg Susan Harobin Paul & Kathy Hellberg John Huber William Jacobs JL Roofing & Siding Gail Klein Mary Lindner Stephen Niechcielski Frank & Jean Poehlmann **Promark Painting** Roland Swift Timoney Knox Mark & Kay Waltz llene Warner-Maron West Laurel Hill Funeral Home Williamson Electric

Gifts under \$250

David Andrews
Anonymous (40)
Maryallis Atkinson
Lynne Bartholomew
Barbara Beatrice
Irene Berardelli
Estate of Bernice Berger

Laurence Berger **Ute Bongers** Theodore Caldwell, Jr. Patricia Cavanaugh Andrea DeSantis Barbara Groshens Nancy Huss Mildred Jagel* Frank Lamprecht Lorraine Lee James McCrudden Constance Mogavero North Pennsmen Barbershop Harmony Society R.L. Williams Funeral Home Lorraine Schoneker Robert & Barbara Tibbits Fran Tyson Catherine Wildt

In-Kind Donations

Jeffrey Carson Mary Lindner Erik & Helen Nelson BLPS Architects

Memorial and Tribute Gifts

In Memory of Dr. Paul Brucker Joan Brucker

In Memory of Page Butt Lorraine Lee

In Memory of Gladys Caldwell Theodore Caldwell, Jr.

In Memory of Dave Dambly
Paul Felton

In Memory of Anthony DeSantis
Andrea DeSantis

In Memory of Robert Dittrich
Judith Dittrich

In Memory of Albert & Edith Eayre
Dean Eayre

In Memory of Dr. Guy E. Fessler, Jr. Virginia Fessler

In Memory of Arrow Fickett Martha Fickett

In Memory of Pat Forbes
Anonymous (13)
James & Antoinette Deever
Krista Forbes
Thomas & Cecilia Friend
Frank Lamprecht
Hugh & Ann Trumbull

In Memory of Earl Freed
Anonymous
Maryallis Atkinson
Lynne Bartholomew
James & Antoinette Deever
Paul Felton
Constance Mogavero

In Memory of Louise Grablewski
Constance Mogavero

In Memory of Dan Histon Constance Mogavero

In Memory of Maggie Huber John Huber

In Memory of Ken Jagel Anonymous (2) Lynne Bartholomew Thomas & Cecilia Friend Heike Kilgore

In Memory of Roy Jones Anonymous (4) Don & Sheila Falcone Judy Jones Jeffrey & Barbara Ost

In Memory of Charles Lake
James & Antoinette Deever

In Memory of the Meadowood Deceased Stephen Niechcielski In Memory of Lida & Ed Neiderhiser
Anonymous
Charles Neiderhiser*

In Memory of Dorothy Oppenlander Sarah Frederick

In Memory of Carroll "Buck" Shelton Anonymous James Deysher Nancy Huss Hugh & Mary Maher

In Memory of Sylvia Strasburg James & Antoinette Deever

In Memory of Sandra Williams H. Drake Williams, Jr.

In Honor of Holly House staff Daniel Bell*

*Deceased



Leaving a Legacy

Meadowood Legacy Society

Meadowood truly appreciates our many benefactors who have included a gift for the future of Meadowood. These gifts have impact and meaning for years to come. The Meadowood Legacy Society was established in 2008 to recognize all donors who have contributed to a charitable gift annuity or notified Meadowood of a planned gift or bequest. Donors are honored during an annual luncheon in the fall. Families of deceased donors are encouraged to attend the posthumous recognition of their loved ones.

Gifts from Bequests

John W. Beach - Deceased March 1993

Mary C. Miller Blood - Deceased October 1998

Malcolm McFarland - Deceased October 1999

Edward M. Williams - Deceased May 2000

Thelma Snyder - Deceased January 2001

Dorothea Watson - Deceased November 2003

Eloise E. Kousz - Deceased December, 2005

Nicholas Nieh - Deceased January 2007

Flora Katz - Deceased April 2007

Alice M. Williams - Deceased August 2007

Virginia Edkins - Deceased October 2007

Dora Sunderland - Deceased March 2008

Louisa A. Bennett - Deceased December 2008

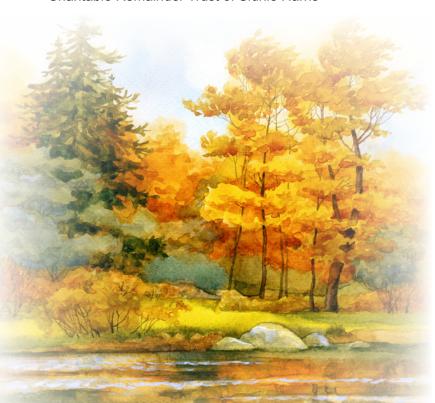
Dorothy Tennant Linton - Deceased June 2009

William Verna - Deceased May 2010

Sylvia Shuman - Deceased December 2011

Frederick Heintz - Deceased March 2018

Charitable Remainder Trust of Sidnie Harris



Charitable Gift Annuities

Anonymous (2)

Lawrence Barnickel*

Jean Brown

John Charlton*

Paul Chinitz*

Verl* & Margaret* DeCamp

James & Antoinette Deever

Adamadia Deforest*

Helen Eddy*

Roland Eddy*

Elizabeth Frese

William Jacobs

Gordon Krecker*

Margery McFarland*

Mary Pernet*

Rita Riccardelli

Wilma Ries

Paul Russo*

Warren Sellers*

Virginia Stone*

Robert Strine*

Al Thompson*

William Toplis*

Melanie Trilling

Robert Glenn* & Shirley Watson

Phyllis Wofford*

Louie Wright*

Maria Yannessa*

Louise Zuefle*

Regina Zuefle*

*Deceased

Leadership at Meadowood

Meadowood Board of Directors

Bruce McKenney, Chair H. Drake Williams, Jr., Vice Chair James Beam, Secretary Jeremy Brenn, Treasurer

Philip Albright
William Black
Lawrence Dessen
Eugene Dolloff
W. Bruce Fretz
Karen Kelly
Patricia Modafferi
Paul Nordeman
Barbara Ost
Jeffrey Rieder
Ilene Warner-Maron

Meadowood Residents Association

Lorraine Lee, President
Hugh Trumbull, Vice President
Sue Venart, Secretary
Nick Wanck, Treasurer
Dean Eayre, Assistant Treasurer
Don Falcone, Corporate Accountant
Helene Boclair, Past President

Council Members: John Kratz Janet Kovacs Sue Lake Diane McGovern Barbara Nace Erik Nelson

Strategic Team

Paul Nordeman, President & CEO
Marlon Back, Vice President of Facilities Services
Barbara Beatrice, Vice President of Human Resources &
Organization Development
Elizabeth Cwiklinski, Vice President of Residential Health Services
Regina Farrell, Vice President of Health Center Operations
John Kotsatos, Vice President of Marketing
Christine Pacitti, Senior Director of Dining Service
Steven Wisniewski, Vice President of Finance/CFO

Community Advancement Committee

Al Gabriele, Chair
Bruce McKenney, Board Chair
James Beam, Board Secretary
Philip Albright
Joan Bown
Joan Brucker
Doris Peck
Paul Nordeman, President & CEO
John Kotsatos, Vice President of Marketing
Jody LaVerdure, Director of Development & Community Relations
Steven Wisniewski, Vice President of Finance/CFO

Acknowledgments

We gratefully acknowledge (the late) Dave Dambly, Dieter Gohl, and Mark Waltz for their photography and Barbara Beatrice and Joyce Hutton for their editorial counsel.

We apologize if we missed recognition of your gift to Meadowood. Please let us know of this oversight.





Opening the Grove

In December 2019, Meadowood opened the doors to its first residential living expansion since the West Hill carriage houses in 2003. The Grove is named for the expansive grove of trees on the north side of the Meadowood campus. Designed to offer space and privacy, while fostering a strong sense of community, these unique residences have been described as part house and part apartment – a true blend of the best features of both. The Grove consists of 52 residences, ranging in size from 1,300 to 1,800 square feet. We are excited to welcome new residents, allowing us to serve more seniors and expand our mission to provide the highest quality of life for all who experience the Meadowood community.





